

CERTIFICATE OF MEMBERSHIP



This is to certify that

Hughes & Salvidge Ltd

has fulfilled the criteria required of
a Full Member of the
Asbestos Removal Contractors Association

Membership No: 007295
Joined On: 07/03/2025
Certificate Expiry: 31/03/2026

A handwritten signature in black ink, appearing to read "S. Sadley", is positioned above the printed name and title.

Steve Sadley
Chief Executive